

TOWN OF EAGLE MOUNTAIN

RESOLUTION NO. 12-99

A RESOLUTION AGREEING TO THE PROVISIONS OF 21<sup>ST</sup> CENTURY  
COMMUNITIES PROGRAM

WHEREAS, the Governor of the State of Utah has challenged communities within the state to look to the future and begin now to develop a game plan for community prosperity and success, and;

WHEREAS, the 21<sup>st</sup> Century Communities Program will assist the community in evaluating the forces of change that are shaping the future, to assess community needs and opportunities, to improve leadership skills and knowledge, and to develop strategies to resolve problems and achieve community goals, and;

WHEREAS, Mountainland Association of Governments will provide technical assistance to communities that choose to participate in the 21<sup>st</sup> century Communities Program, therefore;

BE IT RESOLVED BY THE EAGLE MOUNTAIN TOWN COUNCIL THAT IT AGREES TO:

Pursue the 21<sup>st</sup> Century Community Designation.

This Resolution shall be effective on the date it is adopted.

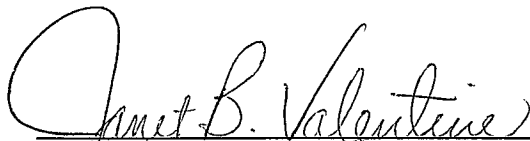
DATED this 17<sup>th</sup> day of August, 1999.

THE TOWN OF EAGLE MOUNTAIN



Diane D. Bradshaw, Mayor Pro Tem

ATTEST:



Janet B. Valentine, Recorder



CERTIFICATION

The above resolution was adopted by the Town Council of Eagle Mountain on the 17<sup>th</sup> day of August, 1999.

3 voting aye      0 voting nay

  
Town Clerk



## 21<sup>st</sup> CENTURY COMMUNITY APPLICATION

Community: \_\_\_\_\_

Address: \_\_\_\_\_

City: \_\_\_\_\_ Zip: \_\_\_\_\_

Phone: \_\_\_\_\_ Fax: \_\_\_\_\_ E-Mail \_\_\_\_\_

Name, address and phone of Local 21<sup>st</sup> Century Team Leader

Name(s) of Local Team Members

E-Mail Address and local internet provider for electronic communications with 21<sup>st</sup> Century Program.

E-Mail Address \_\_\_\_\_ Local Provider \_\_\_\_\_

Do you agree to establish a 21<sup>st</sup> Century Vision Statement, complete a 21<sup>st</sup> Century Assessment, develop a 21<sup>st</sup> Century Plan and implement a 21<sup>st</sup> Century Project?

Yes  No

Do you agree to participate in selected training programs available to help you become a 21<sup>st</sup> Century Community?

Yes  No

Have you completed and attached the 21<sup>st</sup> Century Community Profile?

Yes  No

Have you attached a press release to your local newspaper declaring your intent to the community to participate in the 21<sup>st</sup> Century Communities program?

Yes  No

Have you adopted a Resolution passed in an open meeting agreeing to provisions of this application?

Yes  No

***Please mail this application to your Association of Governments.***

## **THE 21<sup>ST</sup> CENTURY COMMUNITIES PROGRAM**

*Skating to Where the Puck Will Be*

### **The 21<sup>st</sup> Century Community Challenge**

Governor Leavitt and the Governor's Rural Partnership Office extend an invitation and a challenge to rural cities, towns, counties, and Indian tribes to engage in the planning and development processes that will lead to designation as a 21<sup>st</sup> Century Community.

The challenge of the 21<sup>st</sup> Century Communities program is to:

- prepare rural Utah for unprecedented population and visitor growth
- create new jobs and reduce unemployment
- diversify rural economies
- protect quality of life

This challenge includes a call for rural leaders to look to the future and begin now to develop a game plan for community prosperity and success. It is a call to evaluate the forces of change that are shaping the future, to assess community needs and opportunities, to improve leadership skills and knowledge, and to develop strategies to resolve problems and achieve community goals.

The 21<sup>st</sup> Century Communities program stands ready to assist rural leaders who accept the challenge of becoming 21<sup>st</sup> Century Communities.

### **Eligibility**

Eligible participants in the 21<sup>st</sup> Century Communities program include rural cities, towns, counties, and Indian tribes. While this is primarily a rural program, other entities may be considered for participation as well.

### **Applications and Addition Information**

Communities desiring to participate in the 21<sup>st</sup> Century Communities program may obtain application information on-line at <http://utahreach.usu.edu>, or from local Associations of Government, or from the Governor's Rural Partnership Office by calling (435) 586-7738.

## **Becoming a 21<sup>st</sup> Century Community**

Becoming a 21<sup>st</sup> Century Community is both a journey and a destination. The beauty of the 21<sup>st</sup> Century Communities program is that it allows each community to choose its own unique destination – and lay-out its own route for arriving there. As a result, each community will follow a different path to becoming a 21<sup>st</sup> Century Community. Because each community has different capabilities, needs, and circumstances, it will be left to the community to decide the direction it will go. The 21<sup>st</sup> Century Communities program provides the process, the tools, and the support to help communities develop their own personalized road map to becoming a 21<sup>st</sup> Century Community.

This road map – also known as the community's 21<sup>st</sup> Century Community Workplan – will be designed by the individual community. The role of the 21<sup>st</sup> Century Communities program is to help communities develop their road maps – or workplans – through a community assessment and planning process.

Simply stated: Each community will prepare a 21<sup>st</sup> Century Community workplan – based on local priorities and what it is capable of accomplishing – and submit it for approval by the Governor's Rural Partnership Board. Once its workplan is approved, the community begins to implement the workplan. As soon as the community can demonstrate meaningful progress toward implementing its workplan, it will be designated a 21<sup>st</sup> Century Community – complete with the signs and celebrations, rewards and recognitions that accompany this prestigious designation.

### **The Map-making process – 21<sup>st</sup> Century Community Requirements**

To help communities design an accurate and comprehensive road map for a better future, the 21<sup>st</sup> Century Communities Program has outlined a process for communities to follow in developing their 21<sup>st</sup> Century Community Workplans. This process includes some requirements that communities must meet, and provides tools and assistance to help communities design a road map that will lead them to the future they envision.

The process requires that communities evaluate themselves and their opportunities by completing a number of community assessments that cover a variety of pertinent topics. The natural outcome of the community assessment process will be a 21<sup>st</sup> Century Community Workplan. Another ultimate outcome – and requirement – will be a current General Plan for each community, which includes the affordable housing elements required by state statute.

Other requirements include a training and certification requirement for local leaders and planning commissioners, as well as the selection of a 21<sup>st</sup> Century Community Project. The specifics of the requirements for becoming a 21<sup>st</sup> Century Community are outlined in more detail below.

## **REQUIREMENTS FOR BECOMING A 21<sup>ST</sup> CENTURY COMMUNITY**

In order to become a 21<sup>st</sup> Century Community, participants must meet requirements in five areas:

### **1. *The Community Assessment Process***

#### **The Community Assessment Tool**

The Community Assessment process is the centerpiece of 21<sup>st</sup> Century Communities program. This process involves a truly innovative assessment tool, which can be accessed via the Internet. This assessment tool is intended to be a valuable resource for rural communities. It helps communities evaluate their strengths and weaknesses, it helps them set priorities, and it even directs them to such things as financial resources, programs, technical assistance, and information sources.

Fifteen different Community Assessments, covering a variety of important topics, are available to help communities evaluate their needs and priorities. Topics addressed by the assessments include economic development, community planning, tourism and heritage development, transportation planning, governance, public safety, education, health care, and many others.

#### **Required Assessments**

Communities must complete nine assessments in order to become a 21<sup>st</sup> Century Community. There are three required assessments that must be completed by all communities as part of their nine assessments. The required assessments are 1) Local Governance; 2) The Community Planning Process; 3) Affordable Housing. The other six assessments are left to community choice based on local needs and priorities.

One of goals of the Community Assessment Process is to help communities develop good planning processes which will ultimately lead to quality General Plans and to a 21<sup>st</sup> Century Community Workplan.

One of the requirements for becoming a 21<sup>st</sup> Century Community is to have a current General Plan which includes a current Affordable Housing Plan as one of its components (as required by State statute). Communities are encouraged to use the assessment process as means for developing and/or improving their general plans.

#### **Assessment Waivers**

Communities that have recently completed or updated their general plans do not need to complete assessments in those categories that are adequately covered by their general plans. In these cases they may request an assessment waiver. For example, if a community's recently completed General Plan includes a section on affordable

housing that complies with state requirements, that community does not need to do the affordable housing assessment, and may request a waiver in that assessment category. The same thing would apply to other assessment categories that are included in general plans.

## **2. Participation in Training Opportunities – Community Vision Credits**

Participation by community leaders in training programs and conferences, in order to broaden their understanding and increase their awareness of new concepts and innovative approaches to addressing rural challenges, is the one of the most essential elements of the 21<sup>st</sup> Century Communities initiative.

To underscore the importance of increasing local capacity through participation in on-going training opportunities, the 21<sup>st</sup> Century Communities program has an expectation that local leaders will seek to enhance their skills and knowledge – and in some cases receive certification – in order to receive designation as a 21<sup>st</sup> Century Community.

### Improving Skills and Knowledge through Training Opportunities

The training component of the 21<sup>st</sup> Century Communities program requires participation in two different types of training opportunities:

- 1- Community Vision Credits:** It is expected that 21<sup>st</sup> Century Communities will acquire at least 5 Community Vision Credits each year. Community Vision credits may be obtained by attending any of a number of conferences and workshops that are currently available throughout the state. Examples include League of Cities and Towns and Utah Association of Counties conferences, the Utah Rural Summit, and other appropriate workshops, seminars, and conferences.

Each time a member of the community team participate in one of these training opportunities, the community will receive a Community Vision Credit. If two or more team members participate in the same training, the community will receive up to two credits (one credit for each participant, but not more than two credits for any one training segment). Some of the more extensive training meetings may even allow for two credits per participant. Community leaders will be allowed to pick and choose the training that is most applicable to their personal needs and desires. It will be up to the community to keep track of its own Community Vision Credits and be able to present a record of them to the Governor's Rural Partnership Board when requesting designation as a 21<sup>st</sup> Century Community.

- 2- Planning Certification:** Because community planning is the primary focus of the 21<sup>st</sup> Century Communities program, and because the local planning commission

plays a central (and complex) role in the planning process, it is expected that a majority of the members of the planning commission will obtain planning certification. Opportunities for planning commission members to obtain certification will be provided by the 21<sup>st</sup> Century Communities program and will be delivered through a variety of convenient means. Completion of certification training will also count towards Community Vision Credits.

### Delivery and Accessibility of Training Opportunities

The 21<sup>st</sup> Century Community program intends to independently sponsor various training opportunities for rural leaders, but the main vehicle for delivering training programs will be through existing organizations using existing programs.

Organizations such as the Utah Association of Counties, the Utah League of Cities and Towns, the Utah Local Governments Trust, regional Associations of Government, as well as many others, already have programs and staff capable of delivering much of the needed training. These programs will be endorsed by the 21<sup>st</sup> Century Communities program and will be available through existing forums already sponsored by these organizations.

In addition to the existing forums, the 21<sup>st</sup> Century Communities program will deliver training through a variety of options, including Ednet, videos, Internet, hard copy, regional and community workshops, and through Associations of Governments. The goal will be to make training easily accessible at the local level, or through meetings that rural leaders are already attending.

### **3. The 21<sup>st</sup> Century Community Project**

As part of the 21<sup>st</sup> Century Communities Program each community will select a 21<sup>st</sup> Century Community Project. This project needs to be consistent with, and part of, the 21<sup>st</sup> Century Community Workplan and the community's General Plan. Project selection is left entirely up to the community. It could be anything that fits community desires and capabilities, ranging from a community enhancement project – such as a park or pavilion or a library – to a planning project, such as the development of a General Plan. The idea is to have something visible to serve as a focal point of community effort and activity as part of participation in the 21<sup>st</sup> Century Communities Program.

### **4. The 21<sup>st</sup> Century Community Workplan**

The development and implementation of a community workplan is the ultimate objective of the 21<sup>st</sup> Century Communities program. This program allows each community the flexibility to develop its own individualized goals and work plan for designation as a 21<sup>st</sup> Century Community – based on local needs and capacity – thus making



designation as a 21<sup>st</sup> Century Community a reachable goal for communities of any size and capability . The workplan can be derived from the General Plan and/or the Community Assessments completed by the community.

The workplan is not necessarily the same thing as the General Plan. In fact, if a community doesn't have a current general plan, it may want to include the development or updating of the general plan as part of its 21<sup>st</sup> Century Community Workplan. The development of a general plan may even be selected as the community's 21<sup>st</sup> Century Community Project.

Once the 21<sup>st</sup> Century Community Workplan is completed, it is sent to the Governor's Rural Partnership Board for review and approval. If approved, the workplan becomes the community's individual road map to becoming a 21<sup>st</sup> Century Community. At this point the community simply implements – or puts into action – its workplan.

### **5. Implementing the 21<sup>st</sup> Century Community Workplan**

Once the community can demonstrate meaningful progress toward meeting the goals and objectives of its 21<sup>st</sup> Century Community Workplan, it can petition the Governor's Rural Partnership Board and make its case as to why it should receive 21<sup>st</sup> Century Community designation. If the Board agrees, the community will receive designation as a 21<sup>st</sup> Century Community.

## **COMMUNITY RECOGNITION**

Participation and achievement in the 21<sup>st</sup> Century Communities program is intended to be a source of local pride and accomplishment for the communities involved. For this reason there are several levels of recognition that communities can receive throughout the process of becoming a 21<sup>st</sup> Century Community.

The recognitions that are available along the way to becoming a 21<sup>st</sup> Century Community include the following:

**Community Participation Award:** Each community that submits a completed application to participate in the 21<sup>st</sup> Century Community Program will receive an elegant shadow-box wall plaque which contains a letter from the Governor and a special hockey puck provided by the Utah Grizzlies with an inscription of the 21<sup>st</sup> Century Communities Program motto: "Skating to where the puck will be." This award is an attractive conversation piece that will let citizens know that they are part of a dynamic community which is working hard for a better future.

**Bronze Level Community:** Communities reach the Bronze Level when the Community Team has completed three of the community assessments. For this achievement the community receives a bronze hockey puck which can be attached to the Community

### Participation Award.

Silver Level Community: Communities reach the Silver Level when the Community Team has completed a total of six of the community assessments. For this achievement the community receives a silver hockey puck which can be attached to the Community Participation Award.

Gold Level Community: Communities reach the Gold Level when the Community Team has completed a total of nine of the community assessments (including the three required assessments) and have completed their 21<sup>st</sup> Century Community Workplan and had it approved by the Governor's Rural Partnership Board. For this achievement the community receives a golden hockey puck which can be attached to the Community Participation Award.

21<sup>st</sup> Century Community Designation: The ultimate recognition will be designation as a 21<sup>st</sup> Century Community. This achievement will be recognized in several ways, including signs for community entrances to tell the world that this is a 21<sup>st</sup> Century Community. Designation will also bring recognition from the Governor, a plaque for the city office, various rewards, featured inclusion in state publications and business recruitment marketing materials – and the satisfaction of knowing that community leaders have done their best to position their communities to meet the challenges and opportunities of the 21<sup>st</sup> century.

## COMMUNITY SUPPORT RESOURCES

The 21<sup>st</sup> Century Communities Program is centered on supporting local leaders and local initiative. The 21<sup>st</sup> Century Communities program will provide leaders with a new level of support and focus to help them reach their goals. General support will be provided through the Governor's Rural Partnership Office in conjunction with various state and regional partners organized to assist communities through the process of becoming a 21<sup>st</sup> Century Community. The 21<sup>st</sup> Century Communities Program will also sponsor various training and certification opportunities for local leaders. In addition, participating communities will have access to professional planning expertise at the local level through 21<sup>st</sup> Century Communities Circuit Rider Planner Grants.

### 21<sup>st</sup> Century Communities Circuit Rider Planner Grants

The purpose of 21<sup>st</sup> Century Communities Circuit Rider Planner Grants is to provide circuit rider planners and other planning assistance to groups – or consortiums – of rural communities. The goal is to help communities through the process of receiving designation as a 21<sup>st</sup> Century Community, and to help address their local planning needs. Special emphasis will be given to helping communities meet the state requirement to prepare and adopt Affordable Housing Plans.

These grants are only available to rural communities and counties that are willing to work together in a consortium with other communities and/or county governments.

The size and make-up of the consortiums will be left to local discretion. Communities are encouraged to join with other communities with whom they have natural ties or commonalities, such as geography, county jurisdiction or other factors that would provide for a practical working arrangement for a circuit rider planner. County participation in community consortiums is strongly encouraged.

Circuit Rider Planner Grants will only be available to communities that are participating in the 21<sup>st</sup> Century Communities Program. Communities become participants in this program upon completion and submission of the 21<sup>st</sup> Century Communities Application.

Each community consortium will select a circuit rider planner of their choice to help them with their local planning needs. Consortiums may choose either an individual or an organization to provide their circuit rider planning assistance. The selection will be based on what the consortium feels will best meet its specific needs. Consortiums may choose a provider from an array of sources, including such entities as individual private consultants, consulting firms, Associations of Government, and county or city planning offices.

### **IN SUMMARY: THE STEPS AND REQUIREMENTS FOR BECOMING A 21<sup>st</sup> CENTURY COMMUNITY**

#### Steps to becoming a 21<sup>st</sup> Century Community

- Appoint a 21<sup>st</sup> Century Community Team and Team Leader
- Submit an application indicating desire to participate
- Create a 21<sup>st</sup> Century Community Vision Statement
- Complete the 21<sup>st</sup> Century Community Assessment process
- Identify a 21<sup>st</sup> Century Community Project(s)
- Meet community training and certification requirements
- Develop a 21<sup>st</sup> Century Community Workplan
- Implement the community workplan

#### Requirements

- ✓ Completion of nine Community Assessments, including the three required assessments
- ✓ Acquire at least five Community Vision Credits annually
- ✓ Certification for a majority of the members of the Planning and Zoning Commission
- ✓ Selection of a 21<sup>st</sup> Century Community Project
- ✓ A current General Plan which includes the affordable housing elements required by state statute

WS#8  
PS#13

Approved  
8-17-99  
(Andrew Jackson)

Type up  
Resolution

RESOLUTION NO. 12-99

**A RESOLUTION AGREEING TO THE PROVISIONS OF 21<sup>st</sup> CENTURY COMMUNITIES PROGRAM.**

WHEREAS, the Governor of the State of Utah has challenged communities within the state to look to the future and begin now to develop a game plan for community prosperity and success, and

WHEREAS, the 21<sup>st</sup> Century Communities Program will assist the community in evaluating the forces of change that are shaping the future, to assess community needs and opportunities, to improve leadership skills and knowledge, and to develop strategies to resolve problems and achieve community goals, and

WHEREAS, Mountainland Association of Governments will provide technical assistance to communities that choose to participate in the 21<sup>st</sup> Century Communities Program, and

WHEREAS, the \_\_\_\_\_ Council has determined that it would be in the best interest of the community as a whole to participate in the 21<sup>st</sup> Century Communities Program, therefore

BE IT RESOLVED BY THE \_\_\_\_\_ COUNCIL THAT IT AGREES TO:

Pursue the 21<sup>st</sup> Century Community Designation

This Resolution shall be effective on the date it is adopted.

DATED this \_\_\_\_\_ day of \_\_\_\_\_, 1999.

ATTEST:

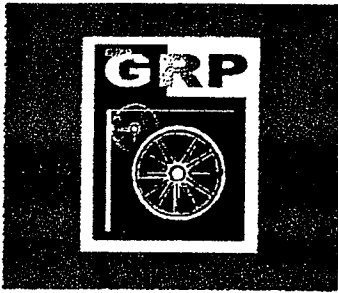
\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
, Recorder

8-19-99

ORIGINAL for  
TO Diane  
Signature JBS

Mailed Res 12-99  
Original to Andrew Jackson  
Mountainland Assoc. of Governments  
582 E. 800 No. One, Utah 84097-4146



# 21<sup>st</sup> Century Communities Program

*Skating to Where the Puck Will Be*



## The 21<sup>st</sup> Century Community Challenge

### ELIGIBILITY

Eligible participants in the 21<sup>st</sup> Century Communities Program include:

- Rural cities
- Rural Towns
- Rural Counties
- Tribal organizations

While this is primarily a rural program, other entities may be considered for participation.

Governor Leavitt and the Governor's Rural Partnership Office extend an invitation and a challenge to rural cities, towns, counties and tribal organizations to engage in the planning and development processes that will lead to designation as a 21<sup>st</sup> Century Community.

The challenge of the 21<sup>st</sup> Century Communities Program is to:

- ◆ Prepare rural Utah for unprecedented population and visitor growth
- ◆ Create new jobs and reduce unemployment

- ◆ Diversify rural economies
- ◆ Protect quality of life

This challenge includes a call for rural leaders to look to the future and begin now to develop a game plan for community prosperity and success. It is a call to evaluate the forces of change that are shaping the future, to assess community needs and opportunities, to improve leadership skills and knowledge and to develop strategies to resolve problems and achieve community goals.

The 21<sup>st</sup> Century Communities program stands

"The goals of the 21<sup>st</sup> Century Communities Program are to prepare rural Utah for unprecedented population and visitor growth, to create new jobs and reduce unemployment, to diversify rural economies and to protect our quality of life. Its a sweeping vision. Let us plan confidently and boldly for a future that has never looked brighter."

**-Governor Leavitt**

ready to assist rural leaders who accept the challenge of becoming 21<sup>st</sup> Century Communities. □

### In this Issue:

21st Century Community Designation Process	2
Requirements in Six Areas:	
1. Community Assessment	2
2. Community Vision Credits	3
3. The 21 <sup>st</sup> Century Community Project	4
4. The 21 <sup>st</sup> Century Community Workplan	4
5. Implementing the 21 <sup>st</sup> Century Community Workplan	4
6. General Plan	4
Community Recognition	5
Community Support Resources	5
Summary..	6

## Becoming a 21<sup>st</sup> Century Community

Becoming a 21<sup>st</sup> Century Community is both a journey and a destination. The beauty of the 21<sup>st</sup> Century Communities program is that it allows each community to choose its own unique destination - and lay out its own route for arriving there.

As a result, each community will follow a different path to becoming a 21<sup>st</sup> Century Community. Because each community has different capabilities, needs and circumstances, it will be left to the community to decide their direction.

The 21<sup>st</sup> Century Communities

program provides the process, the tools and the support to help communities develop their own personalized "road map" to becoming a 21<sup>st</sup> Century Community.

This road map - also known as the community's 21<sup>st</sup> Century Community Workplan - will be designed by each individual community. The role of the 21<sup>st</sup> Century Communities program is to help communities develop their road maps - or workplans - through a community assessment and planning process.

Simply stated: Each community will prepare a 21<sup>st</sup> Century

Community workplan based on local priorities and what it is capable of accomplishing, and submit it for approval by the Governor's Rural Partnership Board.

Once approved, the community begins to implement the workplan. As soon as the community can demonstrate meaningful progress toward implementing its workplan, it will be designated a 21<sup>st</sup> Century Community - complete with the signs and celebrations, rewards and recognitions that accompany this prestigious designation. □



## The 21<sup>st</sup> Century Community Designation Process



A natural outcome of the community assessment process will be a 21<sup>st</sup> Century community Workplan and a current General Plan.

To help communities design an accurate and comprehensive "roadmap" for a better future, the 21<sup>st</sup> Century Communities Program has outlined a process for communities to follow in developing their 21<sup>st</sup> Century Community Workplans. This process includes some requirements that communities must meet and provides tools and assistance to help communities design a "road map" that will lead them to the future they envision.

The process requires that communities evaluate themselves and their opportunities by completing a number of community assessments which cover a variety of pertinent topics. The natural outcome of the community assessment process will be a 21<sup>st</sup> Century Community Workplan. Another ultimate outcome - and requirement - will be a current General Plan for each community, which includes the affordable

housing elements required by state statute.

Other requirements include a training and certification requirement for local leaders and planning commissioners, as well as the selection of a 21<sup>st</sup> Century Community Project. The specifics of the requirements for becoming a 21<sup>st</sup> Century Community are outlined in the following paragraphs. □

## Requirements for becoming a 21<sup>st</sup> Century Community

In order to become a 21<sup>st</sup> Century Community, participants must meet requirements in six areas:

*One goal of the Community Assessment Process is to help communities develop good planning processes which will lead to quality General Plans and 21<sup>st</sup> Century Community Workplans.*

### 1. The Community Assessment Process

#### The Community Assessment Tool

The Community Assessment process is the centerpiece of the 21<sup>st</sup> Century Communities program. This process involves a truly innovative assessment tool, which can be accessed via the Internet. This assessment tool is intended to be a valuable resource for rural communities. It helps communities evaluate their strengths and weaknesses, it helps them set priorities and it directs them to such things as financial resources, programs, technical assistance and information sources.

Fifteen different Community Assessments, covering a variety of important topics, are available to help communities evaluate their needs and priorities. Topics addressed by the assessments include economic development, community plan-

ning, tourism and heritage development, transportation planning, governance, public safety, education, health care and many others.

#### Required Assessments

Communities must complete nine assessments in order to become a 21<sup>st</sup> Century community. There are three required assessments that must be completed by all communities as part of their nine assessments. The required assessments are: 1) Local Governance; 2) The Community Planning Process; 3) Affordable Housing. The other six assessments are left to community choice based on local needs.

One goal of the Community Assessment Process is to help communities develop good planning processes which will ultimately lead to quality General Plans and to a 21<sup>st</sup> Century Community Workplan.

One requirement for becoming a 21<sup>st</sup> Century Community is

to have a current General Plan which includes a current Affordable Housing Plan as one of its components (as required by state statute). Communities are encouraged to use the assessment process as a means for developing and/or improving their General Plans.

#### Assessment Waivers

Communities that have recently completed or updated their General Plans do not need to complete assessments in those categories that are adequately covered by their General Plans. In these cases they may request a waiver. For example, if a community's recently updated General Plan includes a section on affordable housing that complies with state requirements, that community does not need to do the affordable housing assessment and may request a waiver in that category. The same concept would apply to other assessment categories that are included in General Plans.



The assessment tool, which will be used when doing the community assessment, can be accessed via the Internet!  
<http://utahreach.usu.edu>

**2. Community Vision Credits: participation in training opportunities**

Participation by community leaders in training programs and conferences, in order to broaden their understanding and increase their awareness of new concepts and innovative approaches to addressing rural challenges, is one of the most essential elements of the 21<sup>st</sup> Century Communities initiative.

To underscore the importance of increasing local capacity through participation in on-going training opportunities, the 21<sup>st</sup> Century Communities Program has an expectation that local leaders will seek to enhance their skills and knowledge – and in some cases receive certification – in order to receive designation as a 21<sup>st</sup> Century Community.

Improving Skills and Knowledge Through Training Opportunities

The training component of the 21<sup>st</sup> Century Communities Program requires participation in two different types of training opportunities:

1. Community Vision Credits: It is expected that 21<sup>st</sup> Century Communities will acquire at least 5 Community Vision Credits each year. Community Vision Credits may be obtained by attending any of a number of conferences and workshops that are currently available throughout the state. Examples include League of Cities & Towns and Utah Association of Counties conferences, the Utah Rural Summit and other appropriate workshops, seminars and conferences.

Each time a member of the

community team participates in one of these training opportunities, the community will receive a Community Vision Credit. If two or more team members participate in the same training, the community will receive up to two credits (one credit for each participant, but not more than two credits for any one training segment). Some of the more extensive training meetings may even allow for two credits per participant. Community leaders will be allowed to pick and choose the training that is most applicable to their personal needs and desires. It will be up to the community to keep track of its own Community Vision Credits and be able to present a record of them to the Governor's Rural Partnership Board when requesting designation as a 21<sup>st</sup> Century Community.

2. Planning Certification: Community planning is the primary focus of the 21<sup>st</sup> Century Communities Program. Because the local planning commission plays a central (and complex) role in the planning process, it is expected that a majority of the members of the planning commission will obtain planning certification. Opportunities for planning commission members to obtain certification will be provided by the 21<sup>st</sup> Century Communities Program and will be delivered through a variety of convenient means. Completion of certification training will also count towards Community Vision Credits.

Delivery and Accessibility of Training Opportunities

The 21<sup>st</sup> Century Community Program will sponsor various training opportunities for rural

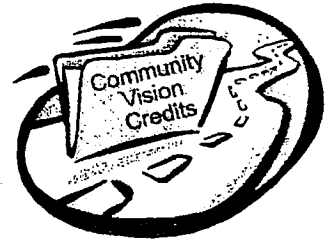
leaders, but the main vehicle for delivering training programs will be through existing organizations using existing programs.

Organizations such as the Utah Association of Counties, the Utah League of Cities & Towns, the Utah Local Governments Trust, regional Associations of Governments, as well as many others, already have programs and staff capable of delivering much of the needed training. These programs will be endorsed by the 21<sup>st</sup> Century Communities Program and will be available through existing forums already sponsored by these organizations.

In addition to the existing forums, the 21<sup>st</sup> Century Communities Program will deliver training through a variety of options, including Ednet, videos, Internet, hard copy, regional and community workshops and through Associations of Governments. The goal will be to make training easily accessible at the local level, or through meetings that rural leaders are already attending.

*From a community leader:*

"Going through the assessment process has been a real eye-opener for us. It's been a long time since we've taken a good look at ourselves, and we're recognizing needs we haven't looked at for years. This has been very positive."

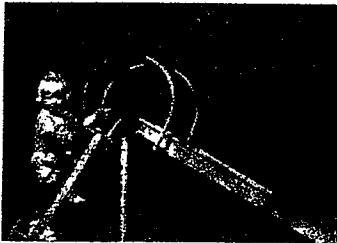


Acquiring Community Vision Credits drives your community closer to achieving 21<sup>st</sup> Century Community status.

*Participation by community leaders in training programs and conferences is one of the most essential elements of the 21<sup>st</sup> Century Communities initiative.*



Community Vision Credits may be obtained by attending any of a number of conferences and workshops.



The 21<sup>st</sup> Century Community Project can range from a community enhancement project, such as a park or library, or developing a General Plan.

### 3. The 21<sup>st</sup> Century Community Project

As part of the 21<sup>st</sup> Century Communities Program each community will select a 21<sup>st</sup> Century Community Project. This project needs to be

consistent with the 21<sup>st</sup> Century Community Workplan and the community's General Plan. Project selection is left entirely up to the community. This could consist of anything that fits community desires and capabilities, ranging from a community enhancement

project — such as a park, pavilion or library — to a planning project, such as the development of a General Plan. The idea is to have something visible to serve as a focal point of community effort as part of participation in the 21<sup>st</sup> Century Communities Program.

### 4. The 21<sup>st</sup> Century Community Workplan

The development and implementation of a Community Workplan is the primary objective of the 21<sup>st</sup> Century Communities Program. This program allows each community the flexibility to develop its own individualized goals and workplan for designation as a 21<sup>st</sup> Century Community — based on local needs and capacity — thus making designation as a 21<sup>st</sup>

Century Community a reachable goal for communities of any size and capability. The workplan can be derived from the General Plan and/or the Community Assessments completed by the community.

The development of a General Plan may even be selected as the community's 21<sup>st</sup> Century Community Project.

Once the 21<sup>st</sup> Century Community Workplan is completed, it is sent to the Governor's Rural Partnership Board for review and approval. If approved, the workplan becomes the community's individual road map to becoming a 21<sup>st</sup> Century Community. At this point the community simply implements — or puts into action — its workplan.

*Allowing for individualized goals and workplans, designation as a 21<sup>st</sup> Century Community is a reachable goal for any community,*

The workplan is not necessarily the same thing as the General Plan. In fact, if a community doesn't have a current General Plan, it may want to include the development or updating of the General Plan as part of its 21<sup>st</sup> Century Community Workplan.

### 5. Implementing the 21<sup>st</sup> Century Community Workplan

Once the community can demonstrate meaningful progress toward meeting the goals and objectives of its 21<sup>st</sup> Century Community Workplan, it can petition the Governor's Rural Partnership Board and make its case as to why it should receive 21<sup>st</sup> Century Community designation. If the Board agrees, the community will receive designation as a 21<sup>st</sup> Century Community.

### 6. A Current General Plan

Having a current General Plan in the core requirement for becoming a 21<sup>st</sup> Century Community. In order to receive 21<sup>st</sup> Century Community designation a community must have a legally adopted General Plan that includes the affordable housing elements required by state statute. As a rule of thumb, the General Plan should have been adopted - or reviewed and updated- within two years prior to designation.

Tool is specifically designed to assist in developing a general plan. Likewise, the 21<sup>st</sup> Century Community Workplan is intended to reflect and complement the community's General Plan.

Communities that already have current General Plans are expected to use them as their individual "road map" for 21<sup>st</sup> Century Community designation and as the basis for their 21<sup>st</sup> Century Community Workplan. It is hoped that these communities will use the Assessment Tool as a way to improve and strengthen their existing General Plans. To avoid duplication of effort, assessment waivers may be requested for those assessments that are already adequately addressed in the community's General Plan. □



The entire process for becoming a 21<sup>st</sup> Century Community is designed to help communities in developing and updating their General Plans.

The entire process for becoming a 21<sup>st</sup> Century Community is designed to help communities in developing and updating their General Plans. The Community Assessment



## Community Recognition



Participation and achievement in the 21<sup>st</sup> Century Communities Program is intended to be a source of local pride and accomplishment for the communities involved. For this reason there are several levels of recognition that communities can receive throughout the process of becoming a 21<sup>st</sup> Century Community.

Among the awards that are available along the way to becoming a 21<sup>st</sup> Century Community are:

### Community Participation Award:

Each community that submits a completed application to participate in the 21<sup>st</sup> Century Community Program will receive an elegant shadow-box which contains a letter from the governor and a special hockey puck provided by the Utah Grizzlies with an inscription of the 21<sup>st</sup> Century Communities Program motto: "Skating to where the puck will be." This award is an attractive conversation piece that will let citizens know they are part of a dynamic community which is working hard for a better future.

### Bronze Level Community:

Communities reach the Bronze level when the Community Team has completed three of the community assessments. For this achievement the community receives a bronze hockey puck which can be attached to the Community Participation Award.

### Silver Level Community:

Communities reach the Silver Level when the Community Team has completed a total of six of the community assessments. For this achievement the community receives a silver hockey puck which can be attached to the Community Participation Award.

### Gold Level Community:

Communities reach the Gold Level when the community Team has completed a total of nine of the community assessments (including the three required assessments) and have completed their 21<sup>st</sup> Century Community Workplan and had it approved by the Governor's Rural Partnership

Board. For this achievement the community receives a golden hockey puck which can be attached to the Community Participation Award.

### 21<sup>st</sup> Century Community Designation:

The ultimate recognition will be designation as a 21<sup>st</sup> Century Community. This achievement will be recognized in several ways, including signs for community entrances to tell the world that this is a 21<sup>st</sup> Century Community.

Designation will also bring recognition from the governor, a plaque for the city office, various rewards and featured inclusion in state publications and business recruitment marketing materials. Most meaningful of all, this prestigious recognition will bring the satisfaction of knowing that community leaders have done their best to position their communities to meet the challenges and opportunities of the 21<sup>st</sup> Century. □



Each participating community will receive an elegant shadow-box which contains a letter from the governor and a special hockey puck provided by the Utah Grizzlies with an inscription of the 21<sup>st</sup> Century Communities Program motto:

*"Skating to where the puck will be."*

*Knowing they have positioned their community to meet future challenges will be one of the rewards for leaders from participation in the 21<sup>st</sup> Century Communities program.*

## Community Support Resources



The 21<sup>st</sup> Century Communities Program is centered on supporting local leaders and local initiative. The 21<sup>st</sup> Century Communities Program will provide leaders with a new level of support and focus to help them reach their goals. General support will be provided through the Governor's Rural Partnership Office in conjunction with various state and regional partners organized to

assist communities through the process of becoming a 21<sup>st</sup> Century Community. The 21<sup>st</sup> Century Communities Program will also sponsor various training and certification opportunities for local leaders. In addition, participating communities will have access to professional planning expertise at the local level through 21<sup>st</sup> Century Communities Circuit Rider Planner Grants.

## Circuit Rider Planner Grants

The purpose of 21<sup>st</sup> Century Communities Circuit Rider Planner Grants is to provide circuit rider planners and other planning assistance to groups - or *consortiums* - of rural communities. The intent is to help communities through the process of receiving designation as 21<sup>st</sup> Century Community, and to help address their local planning needs. Special emphasis will be given to helping communities meet the state requirement to prepare and adopt Affordable Housing Plans.



Governor Michael O. Leavitt:  
*"The objective is to develop rural Utah into a network of small town quality with global sophistication."*

*continued on page 6*



*Governor's Rural Partnership  
Office*

351 W Center, Ste 304  
Cedar City, UT 84720

Phone: 435.586.7738  
Fax: 435.586.5475  
email: wesc@ext.usu.edu

**21<sup>st</sup> Century Communities Program**

**SKATING TO WHERE THE PUCK WILL BE**

---

WE'RE ON THE WEB!

[www.http://utahreach.usu.edu/rosie](http://utahreach.usu.edu/rosie)

---

*Circuit Rider Grants continued:*

These grants are only available to rural communities and counties that are willing to work together in a consortium with other communities and/or county governments. The size and make-up of the consortiums will be left to local discretion. Communities are encouraged to join with other communities with whom they have natural ties (i.e. geography or county jurisdiction), which would provide for a practical working arrangement for a circuit rider planner. County participation in community consortiums is strongly encouraged.

Circuit Rider Planner Grants will only be available to communities that are participating in the 21<sup>st</sup> Century Communities Program. Communities become participants in this program upon completion and submission of the 21<sup>st</sup> Century Communities Application. □

---

## **In Summary: The Steps and Requirements for Becoming a 21<sup>st</sup> Century Community**

---

STEPS TO BECOMING A 21ST CENTURY COMMUNITY:

- ⇒ Appoint a 21<sup>st</sup> Century Community Team & Team Leader
- ⇒ Create a 21<sup>st</sup> Century Community Vision Statement
- ⇒ Submit an application indicating desire to participate
- ⇒ Complete the 21<sup>st</sup> Century Community Assessment process
- ⇒ Identify a 21<sup>st</sup> Century Community Project(s)
- ⇒ Meet community training and certification requirements
- ⇒ Develop a 21<sup>st</sup> Century Community Workplan
- ⇒ Implement the 21<sup>st</sup> Century Community Workplan
- ⇒ Petition the Governor's Rural Partnership Board for designation based on successful implementation of the 21<sup>st</sup> Century Community Workplan

REQUIREMENTS TO BECOMING A 21ST CENTURY COMMUNITY:

- ✓ Completion of nine Community Assessments, including the three required assessments
- ✓ Acquire at least five Community Vision Credits annually
- ✓ Certification for a majority of the members of the Planning and Zoning Commission
- ✓ Selection of a 21<sup>st</sup> Century Community Project
- ✓ A current General Plan which includes the affordable housing elements required by state statute

# 21st Century Communities

[Home](#)

## The Community Planning Process Assessment

**Part 1:** A 21st Century Community has legally established, well trained Planning Commission and Board of Adjustments. [Questions](#)

**Part 2:** A 21st Century Community adopts and regularly updates its general plan. [Questions](#)

**Part 3:** A 21st Century Community implements its general plan through the use of well defined zoning and subdivision ordinances. [Questions](#)

**Part 4:** A 21st Century Community challenges itself to address key issues which are emerging as they enter the new century. [Questions](#)

**Part 5:** A 21st Century Community coordinates planning with neighboring jurisdictions. [Questions](#)

**Part 6:** A 21st Century Community enhances its knowledge base through tools available on the Internet. [Questions](#)

**Part 1:** A 21st Century Community has legally established, well trained Planning Commission and Board of Adjustments.

- Did your community follow all legal requirements for cities or counties in establishing the Planning Commission and Board of Adjustments.
- Has your planning commission received training in the Planning Process.
- Does your planning commission and city council understand the concepts of "takings" and property rights as they relate to local planning and zoning.
- Does your planning commission take advantage of the learning opportunities available through association with peers in organizations such as the Utah Chapter of the American Planning Association?

**Part 2:** A 21st Century Community adopts and regularly updates its general plan.

- Does your general plan include a community base map and address current land use, population, growth and demographic analysis, transportation and circulation, environmental analysis, public facilities and utilities, housing, neighborhoods, economic analysis, view shed analysis and Community design. The Utah Local Government Comprehensive Planning Project provides an overview of these elements.
- Have you updated your General Plan within the past five years?

- Does the Planning Commission AND the City Council refer to the General Plan in making recommendations and setting policy?
- 

**Part 3: A 21st Century Community implements its general plan through the use of well defined zoning and subdivision ordinances.**

- Does your community have a zoning ordinance which implements your MOST RECENT general plan?
  - Does your community have a subdivision ordinances which implement your MOST RECENT general plan?
- 

**Part 4: A 21st Century Community challenges itself to address key issues which are emerging as they enter the new century.**

- Does your community have a capital improvement plan which implements your MOST RECENT general plan?
  - Does your community have a Housing Plan which meets new legislative requirements?
  - Is your community addressing issues relative to long term water supply as part of its planning process?
  - Does your community have a strategy for the preservation of open space and critical agricultural lands ?
  - Does your community have a strategy addressing growth ? Does this strategy employ contemporary land-use and growth management principles such as (but not necessarily) cluster zoning; mixed-use development; performance standards; density bonuses and requirements, and; growth boundaries?
  - Does your community have a current transportation plan ?
  - Does your community have a historic preservation strategy? The Utah State Historical Society and National Trust for Historic Preservation are outstanding resources.
  - Does your community have a policy which considers environmental factors ((i.e.: aquifer recharge areas, steep slopes, wetlands, flood plains) in identifying developable lands?
  - Is your community addressing issues relative to long term water supply as part of its planning process?
- 

**Part 5: A 21st Century Community coordinates planning with neighboring jurisdictions.**

- Within your own community, is there a clear line of communications between the planning commission and local elected officials to assure there is a consistent planning voice both for your citizens and other jurisdictions with whom you interact?
  - Does your community participate in any countywide planning coordination effort in recognition of the impact county and municipal land use decisions have on neighboring jurisdictions?
  - Are you aware of any regional planning coordination efforts which may impact your community? The Southwest Utah Planning Authorities Council ((SUPAC) offers an outstanding example of such an effort. In addition, your regional association of governments are regularly involved in regional planning endeavors.
  - Has your community considering multi-jurisdictional delivery of services in its planning considerations? Have you considered the use of collaborative tools such as interlocal agreements and special service districts?
- 

**Part 6: A 21st Century Community enhances its knowledge base through tools available on the Internet.**

Are you aware of sources of economic and demographic information available on the Internet which can help you understand the trends impacting your community?

- Are you aware of sources of information regarding community planning such as those available through the Local Government Comprehensive Planning Project's Planning Resource Page?

[Back to Top](#)

# 21st Century Communities

[\[Home\]](#)

## Governance Assessment

**Part 1:** A 21st Century Community understands how to represent citizens and hold public meetings. [Questions](#)

**Part 2:** A 21st Century Community implements sound operating procedures. [Questions](#)

**Part 3:** A 21st Century Community is lead by local elected and appointed officials who understand their responsibilities to the community and their employees. [Questions](#)

**Part 4:** A 21st Century Community is fiscally responsible. [Questions](#)

**Part 5:** A 21st Century Community engages volunteers in meeting the needs of the community. [Questions](#)

**Part 6:** A 21st Century Community is governed by ordinances which are responsive to the current and future needs of the community. [Questions](#)

**Part 7:** A 21st Century Community's elected officials exchange information with their citizens. [Questions](#)

**Part 8:** A 21st Century Community's elected officials coordinate closely with key elected and appointed bodies to address the needs of their citizens? [Questions](#)

**Part 9:** A 21st Century Community inspires a new generation of leaders. [Questions](#)

---

**Part 1: A 21st Century Community understands how to represent citizens and hold public meetings.** (Questions are based on information available in the *Utah Municipal Officials' Handbook: The Powers and Duties of Utah Municipal Officials*)

- Do your local elected officials understand the principles of due process and legal rules of procedure?
- Do your local elected officials understand the requirements and legal implications of the Open and Public Meetings Act?
- Do your local elected officials understand the requirements and legal implications of maintaining public records of meetings as required in the Government Records Access and Management Act?
- Does your local elected body understand how to develop and pass ordinances and resolutions?
- Do your local elected officials understand how to deal with conflicts of interest?
- Have your elected officials received training in group dynamics such as meeting management, time management, conducting legal and effective public hearings, team building and crisis management?

---

**Part 2: A 21st Century Community implements sound operating procedures.**  
(Questions are based on information available in the Utah Municipal Officials' Handbook: The Powers and Duties of Utah Municipal Officials)

- Do your local elected officials understand requirements for conducting local elections?
- Do your local elected officials understand issues relative to immunity, liability and indemnification?
- Do your local elected and appointed officials understand the requirements of the Government Records Access and Management Act as it relates to ALL municipal records?
- Does your local government have an effective purchasing policy?

---

**Part 3: A 21st Century Community is led by local elected and appointed officials who understand their responsibilities to the community and their employees.**  
(Questions are based on information available in the Utah Municipal Officials' Handbook: The Powers and Duties of Utah Municipal Officials)

- Do your local elected officials thoroughly understand their powers and authority?
- Do your local appointed officials understand their duties?
- Do your local elected officials understand the duties of their appointed officials?
- Do your local elected officials understand how to use their local attorney effectively?
- Are your local elected officials and appointed officials aware of training opportunities to upgrade their skills and understanding of their positions as municipal or county officials? Do they participate in these opportunities?
- Do all local elected and appointed officials understand provisions of the Municipal Officers and Employees Ethics Act?
- Does your local government have a personnel policy which has been reviewed within the last five years and addresses key issues such as hiring and termination, nepotism, nondiscrimination, sexual harassment, affirmative action, the Fair Labor and Standards Act, the Americans with Disabilities Act, the Family and Medical Leave Act, and the Drug Free Work Place Act to name a few?
- Do your local elected officials understand the provisions of their community's personnel policy?

---

**Part 4: A 21st Century Community is fiscally responsible.** (Questions are based on information available in the Utah Municipal Officials' Handbook: The Powers and Duties of Utah Municipal Officials)

- Do your elected and appointed officials thoroughly understand the state laws governing fiscal procedures for their town , city or county ?
  - Do your local elected officials understand how to develop an effective budget which meets legal requirements?
  - Do your local elected officials know how to monitor their local budget during the year? Do they know how to read municipal financial statements? Do they need training in this area?
  - Are your local elected officials aware of the legal restrictions on mixing the General Fund and Enterprise Funds such as municipal utilities?
  - Do your local elected officials understand how to use bonded indebtedness to address long term needs of the community?
  - Do your local elected officials understand the importance of a sound risk management plan ?
  - Do your local elected officials understand the importance of a long term capital improvement plan?
  - Do your local elected officials understand the opportunities and issues surrounding the use of development impact fees?
- 

**Part 5: A 21st Century Community engages volunteers in meeting the needs of the community.**

- Are your local officials aware of the Utah Commission on Volunteers?
- 

**Part 6: A 21st Century Community is governed by ordinances which are responsive to the current and future needs of the community.**

- Do your elected officials periodically review their local ordinances to determine whether they are outdated and still respond to the needs of the community?
  - Are your elected officials aware that copies of municipal ordinances from many Utah communities are available on the Internet?
- 

**Part 7: A 21st Century Community's elected officials exchange information with their citizens. (Questions are based on information available in the Utah Municipal Officials' Handbook: The Powers and Duties of Utah Municipal Officials)**

- Do your elected officials have a strategy for working with the media to boost media coverage and encourage accurate reporting of local events.
- Do your elected officials deal effectively with the media in times of crisis?
- Do your local elected officials explore innovative strategies to exchange information with their citizens?
- Do your elected officials understand how to effectively use surveys to



measure the public pulse?

---

**Part 8: A 21st Century Community's elected officials coordinate closely with key elected and appointed bodies to address the needs of their citizens.**

- Do your local elected officials participate in a countywide council of governments?
  - Do your local elected officials participate in their regional association of governments ?
  - Are your local elected officials actively involved with the Utah League of Cities and Towns or the Utah Association of Counties?
  - Do your local elected officials coordinate closely with the local planning commission and avoid sidestepping them on planning-related issues?
  - Do your local elected officials know how to use the Internet to monitor legislation at the Utah State Legislature ? Do they understand the appropriate protocol for communicating with a legislator during session?
- 

**Part 9: A 21st Century Community inspires a new generation of leaders.**

- Does your city sponsor a Youth City Council or some other program to engage youth in local governance?
- Do your elected officials invite youth groups to attend meetings and participate in advisory committees?
- Do your elected officials volunteer to speak to school classes and youth groups about public service?
- Does your community have one or more youth entrepreneurship initiatives such as Future Business Leaders of America to train a new generation of business leaders?
- Does your city encourage youth of voting age to vote and/or run for local elected public offices?
- Do you have a Youth Court for juveniles that supplements the Juvenile Court System for minor offenses to keep criminal offenses off a youth's permanent record. American Fork offers a fine example.
- Does your community participate in Red /Purple Ribbon week? (Red ribbons are a symbol to discourage drug and alcohol abuse and purple ribbons discourage violence.)
- Does your city participate with AmeriCorp or other national youth service organizations?

# 21st Century Communities

[Home](#)

## Housing Assessment

**Part 1:** A 21st Century Community assesses its need for affordable housing. [Questions](#)

**Part 2:** A 21st Century Community understands and selectively uses the special tools and techniques which are available to help create and preserve affordable housing. [Questions](#)

**Part 3:** A 21st Century Community uses housing finance tools to capitalize local affordable housing. [Questions](#)

**Part 4:** A 21st Century Community learns how to address local housing needs through the experience of others. [Questions](#)

**Part 5:** A 21st Century Community establishes and implements a well defined Housing Plan. [Questions](#)

---

**Part 1: A 21st Century Community assesses its need for affordable housing.**

- Are you aware of the "Affordable Housing Needs Estimating Model", a computerized spreadsheet available from the Utah Department of Community and Economic Development which will help you predict current and future affordable housing demand in your community. ([Utah Affordable Housing Manual](#) Chapter 2, pp. 1-10)
- Are you aware of the housing information available through your [association of governments](#)?
- Are you aware of the information available through the Census Housing Survey?

---

**Part 2: A 21st Century Community understands and selectively uses the special tools and techniques which are available to help create and preserve affordable housing.**

- Are you aware of ways to reduce the negative impacts which regulatory measures such as [impact fees](#), building codes and regulations, large lot requirements and environmental regulations can have on the development of affordable housing in your community? ([Utah Affordable Housing Manual](#), Chapter 2, pp. 1-6)
- Are you aware of strategies to address [citizen opposition](#) to affordable housing

- your community? (*Utah Affordable Housing Manual*, Chapter 3, pp. 7-10)
- Are you aware of how the Fair Housing Act, the Fair Housing Amendment Act and the Fair Housing Accessibility Guidelines impact housing in your community and your responsibilities as a community leader? (*Utah Affordable Housing Manual*, Chapter 3, pp. 10-11)
  - Are you aware of how the Community Reinvestment Act can encourage financial institutions to be more responsive to the need for housing loans in your community?
  - Are you aware of how to structure your zoning ordinances in a manner that encourages affordable housing through innovations such as density bonuses, accessory dwelling units, infill and adaptive reuse, mixed uses, planned unit developments, cluster subdivisions and zero lot line development? (*Utah Affordable Housing Manual*, Chapter 3, pp. 15-20, 35-44)
  - Do your community zoning ordinances encourage the location of manufactured and modular, panelized homes? (*Utah Affordable Housing Manual*, Chapter 3, pp.21-23)
  - Are you aware of how the transfer of development rights, fee waivers and impact fee exemptions can encourage affordable housing in your community? (*Utah Affordable Housing Manual*, Chapter 3, pp. 24-25)
  - Are you aware of how deed restrictions can encourage affordable housing? (*Utah Affordable Housing Manual*, Chapter 3, pp. 26-27)
  - Are you aware of strategies to preserve and rehabilitate your existing housing supply? (*Utah Affordable Housing Manual*, Chapter 3, pp. 28-29)
  - Have you considered contacting the Utah Housing Technical Assistance Program (801-268-2363) or the Housing Trust Fund Project (310-833-4249) for information regarding how to establish a local housing trust fund? (*Utah Affordable Housing Manual*, Chapter 3, pp. 32-34)
- 

### **Part 3: A 21st Century Community uses housing finance tools to capitalize local affordable housing.**

Are you aware of the wide variety of ways your community can establish or support entities which can capitalize local housing projects? (*Utah Affordable Housing Manual*, Chapter 4, pp. 2-5)

Are the banks serving your community approved FHA, VA, USDA, Fannie Mae and Freddie Mac lenders? (*Utah Affordable Housing Manual*, Chapter 4, p. 3)

Has your community considered establishing a Redevelopment Agency for the purpose of developing affordable housing or coordinating with Olene Walker Trust Fund? (*Utah Affordable Housing Manual*, Chapter 4, p. 4)

Is your community served by a Public or Indian Housing Authority? (*Utah Affordable Housing Manual*, Chapter 4, p. 4)

Are you aware of the role a community land trust can play in providing land for affordable housing?

Are you aware of the government finance and tax credit programs available through the Utah Department of Community and Economic Development, the Utah Housing Finance Agency, USDA Rural Development, Federal Home Loan Bank, the U.S. Department of Housing and Urban Development, and the Utah State Historical Society? (*Utah Affordable Housing Manual*, Chapter 4, pp. 5-19)

---

**Part 4: A 21st Century Community learns how to address local housing needs through the experience of others.**

- Are you aware of the housing case studies available in the *Utah Affordable Housing Manual* (*Utah Affordable Housing Manual*, Chapter 5, p. 1-6)
- 

**Part 5: A 21 Century Community establishes and implements a well defined Housing Plan.**

Are you aware of the provisions of House Bill 295 which requires that each community establish a written plan addressing affordable housing?

Are you aware of the guidance available in the *Utah Affordable Housing Manual* regarding how to create a local housing plan? (*Utah Affordable Housing Manual*, Chapter 6, pp. 1-18)

**Back to Top**